ANNUAL REPORT 2022



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COVER PHOTO: FAJER SEIDO, 23-YEAR-OLD MINE-CLEARING OFFICER AT WORK FOR DANCHURCHAID IN DOWNTOWN RAQQA IN NORTHEASTERN SYRIA. (PHOTO: THOMAS BORBERG/POLITIKEN)

01: DanChurchAid in 2022

2022: A YEAR OF CRISES AND SOLUTIONS

In 2022, DanChurchAid celebrated its 100th anniversary as the oldest humanitarian organisation originating in Denmark.

In a world on fire the need for our international engagement and our commitment in Denmark has reached unprecedented levels.

We supported nearly 4 million children and adults in 2022.

This was possible thanks to the historic financial support and backing we received from donors and the Danish population in 2022. Close to DKK 1 billion – DKK 981.6 million.

We landed a new, record-breaking four-year framework agreement with the Danish Ministry of Foreign Affairs and large grants from the EU, the US, the UN and others. Danes supported our anniversary and fundraising, and they shopped more than ever at Wefood and at our second-hand shops, where 3,520 volunteers put in an impressive 890,000 hours.

Thus, DanChurchAid's efforts in 2022 were characterised by both crises and solutions.

Development took a step backwards, with more starving people, more poor people and more migrants. War in Ukraine, a food crisis in the Horn of Africa and the Middle East, climate disasters as far as the eye can see, and an increasingly polarized and divided world order, in which power means more than law and principles. Where the dividing lines in the global battle of values were drawn even sharper between democracies and autocratic regimes. Where international ground rules were broken even further.

All this contributed to making our work around the world even more difficult.

But DanChurchAid was not established to be a spectator to global crises, wars, and human rights abuses. We were established 100 years ago driven by the purpose of helping people in need. Finding solutions. No matter how hopeless the situation looked. Back in 1922, we were part of the Protestant network that helped civilians in Europe after World War I. In 2022, humanitarian aid was needed yet again in Europe. We stepped in through strong church-based partners in the ACT Alliance and other collaboration partners in Ukraine. We opened an office in Kyiv, and Ukraine became our 20th programme country. Thus, we were able to timely deliver essential provisions such as food, heating, and shelter to the civilian population.

The Ukraine effort came on top of our global efforts in the many hotspots around the world, where our 1,250 employees and over 200 strong partners saved lives, built resilient communities and fought extreme inequality.

The future development, security and stability of the world depend on sustained cross-sectoral collaboration and on strong links between people across borders and continents.

Aiming to maximize our preparedness for the future with solid partnerships, in 2022 DanChurchAid developed a new strategy for the next four years: "Hope and Action in an Age of Disruption".

This annual report provides an overview of the 2022 key economic data and presents examples of strategic signature projects and partnerships in the world and in Denmark that have resulted in innovative solutions and a strong belief in the future.

Happy reading!

Birgitte Qvist-Sørensen

General Secretary, DanChurchAid



In 2022, DanChurchAid helped nearly **4 million people** in need and generated an income of **DKK 981.6 million** for disaster and aid work.

The money came from Danida, the EU, USAID, the UN, other international donors, foundations and individuals. **48,187 regular donors** and **3,170 secondhand-shop volunteers** and **350 Wefood volunteers** spent **890,000 hours** on volunteer work.

Our humanitarian and development work was carried out by **1,250 employees,** together with over **200 partners.** The work was conducted in **20 of the world's hotspots.**

About DanChurchAid

DanChurchAid supports people in their struggle for a dignified life and helps those whose lives are threatened.

We provide emergency relief in disaster-stricken area and work towards long-term development where possible.

We help refugees and host communities in conflict-ridden countries and work to create peace in fragile situations for a just and sustainable world.

We work from a Christian perspective of humanity, with respect for the rights of each individual and for the equal worth of all human beings. We show active compassion. We act courageously when injustices are committed against people.

We engage with, promote local ownership and influence decision-makers to improve the conditions for people in the world. We show leadership and continue our 100-year tradition of action and innovation.

We do this in collaboration with partners in Denmark and around the world across sectors, with civil society, faith-based organisations, volunteers, donors, companies, knowledge institutions and social movements.

The goal of DanChurchAid is to

- Save lives
- Build resilient communities
- Fight extreme inequality
- Create engagement



NEW STRATEGY 2023-2026

In 2022, DanChurchAid defined global strategy for 2023–2026: "Hope and Action in an Age of Disruption." The strategy sets the framework for our work in the world, and in Denmark, within the four existing strategic goals of saving lives, building resilient communities, fighting inequality in the world, and creating engagement in Denmark.

The new strategy emphasises the role and contribution of DanChurchAid to the development of sustainable food systems, coherent value chains from farm to table, collaboration with food companies and other market players.

An even clearer profile on the climate, environment, and sustainability agenda in a world where extreme weather and rising temperatures require new forms of climate adaption, climate-resistant crops, solar-powered water pumps and app-based alert systems.

Strengthened local ownership and localisation of humanitarian work in countries that are increasingly ridden with conflict where there is an increasing need for protection of the most vulnerable.

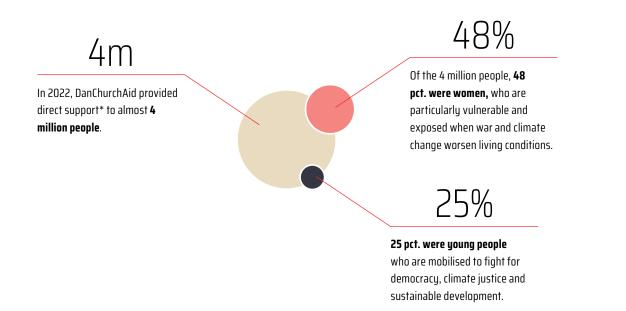
Greater need for DanChurchAid's work on advocacy at the local, national, and global level in a world where the scope of action for civil society is under increasing pressure.

In Denmark, the new strategy places greater focus on engagement, partnerships and voluntary action, both locally and globally with a focus on shared values, the global citizen and sustainable consumption and climate action.

02: Management Report

02.1: Highlights in 2022

SUPPORT FOR 4 MILLION PEOPLE

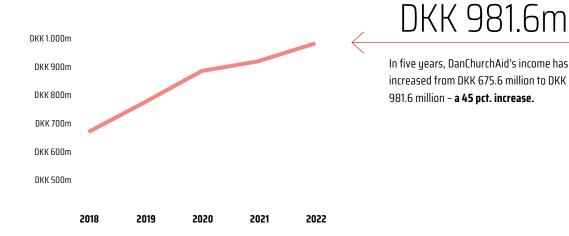


* Direct support: Persons who are directly affected by one or more project activities financed by DanChurchAid or partner organisations.

RECORD INCOME OF ALMOST DKK 1 BILLION

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In 2022, DanChurchAid collected income of **DKK 981.6 million,** and that is a record in our 100-year history. The increase in income in 2022 comes from both institutional and private donors and is a continuation of a steadily increasing income development.



INCOME FROM INSTITUTIONS The largest donor in 2022 was Danida with a total of DKK 272.5 million. In 2022, we signed a new four-year framework agreement (2022–2025). With a donation of DKK 200 milion per year, Danida 35% becomes the largest Danish NGO donor. In addition, we received DKK 785.6m supplementary appropriations for the humanitarian crises in Syria, Ukraine and the Horn of Africa. DanChurchAid's income from institutional donors The European institutions are still DanChurchAid's second largest was DKK 785.6 million. This is an increase of 6 pct. donor, with a total donation of DKK 142.8 million. However, income 18% - from 2021-2022. from the European institutions decreased in 2022 in comparison with 2021.

18%

11%

18%

In recent years, there has been a large increase in income from American institutions, from DKK 114.8 million in 2021 to DKK 141.6 million in 2022, for humanitarian work in Ethiopia, and the Democratic Republic of Congo, among other things.

United Nations (UNDP, UNDEF, and others) in the amount of **DKK 87.9 million.**

Other institutions and private companies donated DKK 140.8 million in 2022.

INCOME FROM PRIVATE DONORS



DKK 188.5m

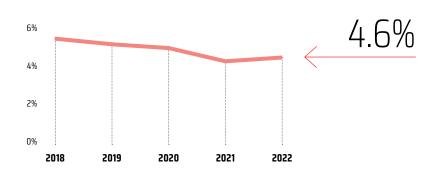
The increase in income from individuals in Denmark was 14 pct. from 2021 to 2022, from DKK 165.0 million in 2021 to **DKK 188.5 million in 2022.** This is partly due to strong public support and from Danish foundations to Ukraine and other hotspots. Also **DanChurchAid's secondhand shops and Wefood broke turnover and income records, with a profit of DKK 35.8 million,** and the income from the Parish Collection also increased after Covid-impacted 2021 fundraising.

Danish foundations such as the **Augustinus Foundation** and the Salling Foundations generously supported our work in Ukraine and in other parts of the world.

The **Augustinus Foundation** also supported food aid in Ethiopia's Afar region. The **Novo Nordisk Foundation** granted funds to prevent gender-based violence against women in DR Congo, and the **Det Nytter Foundation** supported the work of DanChurchAid's work in the West Nile region of Uganda, which houses one of the world's largest refugee populations.

ADMINISTRATION

In 2022, DanChurchAid's administration percentage was 4.6. From 2018 to 2022, the administration percentage was on a downward trend, from **5.6 in 2018 to 4.6 in 2022.** The administration percentage was affected by inflation, energy prices and additional expenses for staff and operations.



SUPPORT FOR COUNTRIES WITH ENORMOUS NEEDS

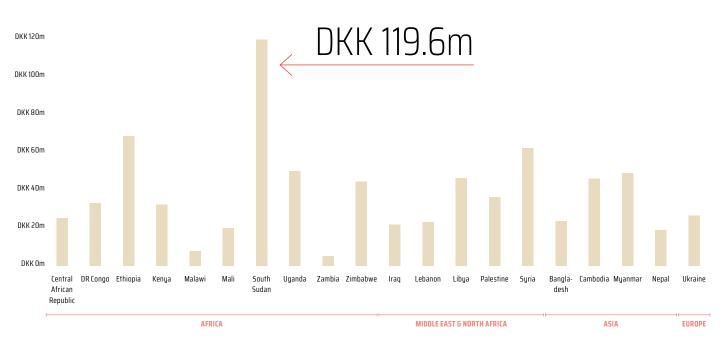
48 percent of DanChurchAid's aid work in 2022 went to Africa, 23 pct. to North Africa and the Middle East, 18 pct. to Asia, and the remaining 11 pct. to other regions including Ukraine.

In 2022, war broke out in Europe, and DanChurchAid opened its country programme number 20 in Ukraine.

Our largest country programme is still **South Sudan. In 2022 DKK 118.9 million was spent on helping South Sudan,** one of the World's poorest societies, with an enormous need of humanitarian aid and development.

The country programmes in Ethiopia and Kenya – hard hit by drought and food crises – have also increased activities and donor income. The same applies to Uganda, the Central African Republic (CAR), DR Congo, Mali, Lebanon and Cambodia.

It has been a difficult year, however, for Syria and other country programmes where income has fallen, in part because the eyes of the world are on Ukraine.



LARGEST INCREASE IN HUMANITARIAN ACTIVITIES

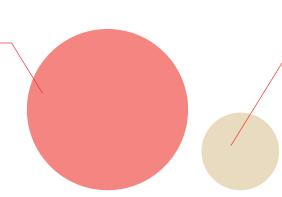
2022 was another year of ever more and massive global crises and disasters at the same time which intensified and worsened the humanitarian situation of millions of people around the world. The many crises were reflected in the donors' and thus DanChurchAid's greater focus on humanitarian work.

In 2022, DanChurchAid spent **DKK 568.4 million on humanitarian work** and **DKK 273.6 million on development aid.** Since 2018, support for humanitarian work has increased by 85 pct., while support for long-term development work has increased by 9 pct.

The figures reflect that the humanitarian work of DanChurchAid also has a development focus to the extent possible.

DKK 568.4m

In 2022, DanChurchAid spent **DKK** 568.4 million on humanitarian work.



DKK 273.6m

In 2022, DanChurchAid spent **DKK** 273.6 million on development aid.



Distribution of water containers, tarpaulins, shovels etc. to internally displaced persons in north-eastern DR Congo. People have fled the rebel army M23 that has created fear and unrest in the country and displaced thousands of people.

02.2: Ukraine

WE HELPED OVER 110,000 DISPLACED UKRAINIANS

On February 24, 2022, Russia invaded neighbouring Ukraine, the beginning of another war in Europe. The following day, DanChurchAid had collections in Danish churches and in Salling Group stores. During the initial stages, support for displaced Ukrainians went through our church-based partner Hungarian Interchurch Aid.

Our Hungarian partner made soup kitchens for internally displaced persons in Ukraine and refugees on the border with Hungary. They handed out SIM cards so displaced Ukrainians could communicate with their loved ones, and they quickly set up shelters for displaced persons. In a matter of days public buildings such as schools, sports halls and universities were converted into indoor refugee camps. Here elderly people and families with children and pets, but without fathers, were offered a bed, three meals a day and help with medical visits, contact with the authorities, social activities and plays for the youngest. In the first few months, the aid was concentrated in and around the metropolitan city of Lviv in western Ukraine.

As the demand for assistance increased, DanChurchAid's humanitarian response expanded to include cash distribution and support for host communities receiving millions of displaced individuals.

In autumn and winter, we increased efforts with extensive winter assistance – more and better protection centres for internally displaced persons, repair of heating systems and purchase of generators, water purification etc. It needed innovative thinking and creativity for our partners to manage their work under the risk of drone attacks and low winter temperature. One of the solutions was mobile generators that brought electricity to Ukrainians during the day, so they could heat their dinner, charge cell phone batteries, and download information from the grid via access to Starlink satellites.

In 2022, the operations moved further and further towards east, first to the capital Kyiv, where headquarters were established, and then to liberated areas in Kherson, Kharkiv, Bucha, Zaporizhzhia, Mykolaiv and elsewhere.

In parallel with the humanitarian work and the massive winter aid, DanChurchAid began to prepare a large mine clearance effort, partly financed by a special grant from the Ministry of Foreign Affairs. The work involved two pillars: firstly, information and education on the dangers of unexploded ordnance, mines and booby traps hidden on playgrounds and in private homes and, secondly, collaboration with the Ukrainian emergency management agency, including support for new mine clearance equipment.

In the summer of 2022, female Ukrainian mine-clearance personnel participated in DanChurchAid mine-clearance training at Skive Barracks. In 2023, education efforts are being intensified with the training of mine-clearance personnel and their own mine-clearance units in Ukrainian cities, as part of the reconstruction effort.

Another huge need addressed by DCA was legal assistance to people most affected by war. Through our local partners, we provided help to more than 1,600 Ukrainians.

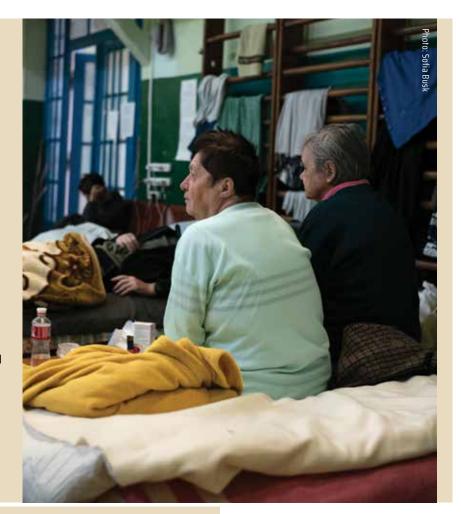
In the development and humanitarian efforts in Ukraine, as in the rest of the world, DanChurchAid focuses on local ownership. This means it is primarily local partners in the society who define the needs and priorities for action.

TECHNICAL UNIVERSITY CONVERTED INTO A REFUGEE CENTRE

After the outbreak of war, the technical university in Lviv in western Ukraine was converted into a refugee centre for 600 internally displaced persons from eastern Ukraine.

Here families and many elderly people slept in rows on narrow but warm field beds that served as their dining tables, wardrobes, playrooms, and kitchens.

With the help of DanChurchAid's local partner Hungarian Interchurch Aid, residents received three daily meals as well as medicine. Additionally, children were invited to participate in sports activities.





WITH MONEY FROM THE AUGUSTINUS FOUNDATION, WE ARE SUPPORTING THE BUGOYEVSKY FAMILY

Before the war, the Bugoyevsky family – father, mother and three children – lived in the small village of Horodnia 50 kilometres from the Russian border north of Kyiv.

They fled under heavy fire.

"We attached white flags everywhere on the car. We even wrote 'children' on the side of the car hoping to signal to soldiers our civilian status. Unfortunately, it was of little use," Andrij Bugoyevsky says. He was wounded during the escape.

The family arrived safely in the city of Chernihiv and was supported by the local volunteer organisation Palianytsia, which DanChurchAid supported with money from the Augustinus Foundation. The organisation distributed warm clothes, food and small heaters to internally displaced persons and local host families in Chernihiv.

In total, we helped 110,269 Ukrainians in 2022 – internally displaced and host communities. We helped:

- **61,497** people with food, cash, shelter, water, blankets, hygiene products, heating of homes and generators to produce electricity
- 47,122 people with knowledge of the risks of mines and unexploded ordnance, education of mine-clearing personnel, mine-clearing equipment and support for the Ukrainian emergency management agency

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• 1,648 people with legal aid

The following foundations have supported our work in Ukraine

The financial support was provided by 20 foundations, including the Augustinus Foundation, the Salling Foundation, the Bygma Foundation, the Færch Foundation, the C.A.C Foundation, the Færch Foundation, the Faberske Foundation, the Enid Ingemanns Foundation, the NOJ Foundation, the Marius Pedersen Foundation, the Bechgaards Foundation, the Olga and Esper Boels Foundation, the Arnstedt Family Foundation and the Hoffmann og Husmans Foundation.

02.3: Lifelong Climate Responsibility

DanChurchAid is planting 280,000 trees in Uganda

THE BIGGEST CLIMATE EFFORT IN 100 YEARS

In 2022, DanChurchAid made the decision to embrace a lifelong commitment to climate responsibility. This commitment entailed not only reducing all present and future emissions but also taking responsibility for historical greenhouse gas emissions.

A comprehensive calculation to calculate our CO_2 emissions from aircraft, mine clearance and operation of offices, and secondhand shops over 100 years, resulted in the approximate figure of 165,000 tonnes of CO_2 . To absorb the equivalent amount of CO_2 , experts calculated that, we would need to plant 280,000 trees.

To achieve this objective, we entered a collaboration with Ecotrust, a non-profit organization based in Uganda. Ecotrust is dedicated to tree planting initiatives in some of the most climate-vulnerable regions of Uganda, with a focus on economically sustainable climate adaptation initiatives beneficial for the local communities and in support to global climate mitigation efforts.

Specifically, DanChurchAid and Ecotrust entered into a collaboration with 1,750 farmers and their families, and local organisations, to continuously plant trees, so that they meet the needs of the families themselves and the needs of the environment.

"Our belief in and approach to solving climate disasters, and the biodiversity crisis, as well as creating economic development in Uganda, is about mobilising smallholders and communities. The model is based on families seeing climate adaption, new crops and trees as an income opportunity and survival strategy," said Pauline Antonio Callender, Director of Ecotrust.

Ecotrust already had 10 years of experience in restoring climate-affected forest and agriculture in Uganda through the "Mixed Native Woodlot Tech Spec", which is a recognised method for measuring climate impact.

In the autumn of 2022, the first trees were planted as windbreaks, in gardens and in fields. These initial steps are an integral part of the development work, agricultural development and climate adaption we work on in climate-affected areas of Uganda.

DanChurchAid has allocated DKK 8 million over four years to planting the 280,000 trees.



HOW WE MADE THE HISTORICAL CALCULATIONS

Calculating 100 years of carbon emissions was a complex and time-consuming task. A group of dedicated volunteers under the guidance of DanChurchAid's climate expert Mattias Söderberg delved into yearbooks, financial records, board meeting minutes and magazines to dig up information and figures for the calculation. Along the way, we were assisted by external consultants.

Due to the absence of officially recognized methodologies for measuring historical emissions, DanChurchAid developed its own approach for taking stock of old data. In doing so, we implemented two principles: it is better to take responsibility for some emissions than not to take responsibility at all, and that it is better to take too much responsibility than too little.



FROM 1967 – THE AIRBRIDGE TO BIAFRA was expensive in terms of CO_2 . Jesus Christ Airlines, a company founded for the purpose, flew more than 5,000 flights of food, medicine and necessities for the starving in Biafra. After Biafra, DanChurchAid was involved in several air bridges in Mozambique, Sudan and Somalia, among others, which emitted 82,803 tonnes of CO_3 – or about 50 pct. of our emissions.



FROM 1989 – Collaboration and partnerships with NGOs are extensive and important. It makes sense to open offices in the countries where DanChurchAid operates. This happens continuously and takes its toll on the climate. Emissions from our overseas offices correspond to four percent of our emissions, 6,866 tonnes of CO₂ in total.

2022

Photo: Peter Solbjerghøj, Victoria Mørck Madsen, Yilmaz Polat, Mikkel Østergaarv

1922

FROM 1972 - The first secondhand shop to open in Denmark was a DanChurchAid store in the center of Aarhus. Since then, more than 100 stores have opened, all of which produce CO₂ emissions. In the 50 years our secondhand and Wefood stores have existed, they have emitted a total of 38,130 tons of CO₂, corresponding to 23 pct. of our total emissions.

1972



FROM 1999 – For people in war-torn countries, problems persist long after the fighting has ended. Mines and unexploded ordnance prevent adults and children from moving about freely. Mine clearance is essential for human life, but it impacts the climate. In total, our mine clearance activities have cost 6,344 tonnes of CO₂, equivalent to four percent of our emissions.



DanChurchAid sets new standards for climate responsibility by taking historical climate responsibility. We, in rich, countries have a responsibility to help the world's poorest to mitigate the consequences of climate change.

Mattias Söderberg, Chief Adviser, DanChurchAid

HISTORIC INITIATIVE PRESENTED AT CLIMATE SUMMIT

The DanChurchAid initiative to take on historical climate responsibility was presented at the COP27 climate summit in Sharm El-Sheikh, Egypt. This was done at a high-level UN meeting with participants from all over the world, and in the Danish pavilion at the summit.

The initiative received a lot of international attention and played a part in the overall discussion at the summit on the historical responsibility of rich countries for financing the loss and damage suffered by developing countries. The summit ended with a historic decision on a fund for climate-generated losses and damages, that DanChurchAid has been pressing for over the past many decades. Subsequently, DanChurchAid received part of the world's first funding from Danida, for climate-related losses and damage in Mali.



In June 2022, Sofie Junge formally entered as the first climate advocate of DanChurchAid: "I feel a great sense of responsibility to contribute to the climate struggle and efforts for the world's poorest, who pay the greatest price, but who bear the least responsibility for global warming. Therefore, I am pleased to be appointed climate advocate for DanChurchAid, which I have supported since I was 15–16 years old and played youth football in Aarhus," said 30-year-old Juventus and national to am player. Sofie Jungo Dedgreen upon her appointment. Sofie Jungo and

team player Sofie Junge Pedersen upon her appointment. Sofie Junge and the Danish national team have supported the work with tree planting and climate adaption in Uganda.

ACTO A

AGF entered into a climate agreement In

January 2022, Danish football club AGF became the first 3F Superliga club to enter into a climate agreement with DanChurchAid. Through the agreement, the club takes responsibility for emissions of CO2 from the club's flights and supports the world's poorest through the work of DanChurchAid on climate adaption in Uganda.

Collaboration Partners for Tree Planting and Climate adaption in Uganda

DanChurchAid has been working in Uganda since 1979 and has solid and broad knowledge of the country, the population and the conditions there. Throughout all those years we have worked with local NGOs, companies and authorities.

Ecotrust

Ecotrust (Environmental Conservation Trust of Uganda) is an award-winning non-profit organisation that works with the restoration of climate-affected forest and agricultural areas, sustainable growth and development through tree planting and protection of forests and biodiversity. Ecotrust is responsible for the ongoing tree planting, the close monitoring of the forest areas and contacts with and payment to farmers.

SOCADIDO

The Ugandan NGO SOCADIDO (Soroti Catholic Diocese Integrated Development Organization) educates farmers and small producers on establishing nurseries and water reservoirs, and switching to climate-resistant crops and agriculture using agroecological methods such as organic fertilisers and organic pesticides.

Plan Vivo

The climate adaption project continuously reports to the international certification body Plan Vivo, which has an international market standard on CO2 emissions in connection with forestry and agricultural projects in developing countries. To be certified by Plan Vivo, the project must meet a number of standards: ongoing stakeholder consultation, focus on indigenous species, and improvement of biodiversity.

Rainforest Alliance

The work is continuously verified by the independent third-party Rainforest Alliance.

Planting tropical forests and fruit trees by the thousands has many positive consequences: The trees effectively diminish CO₂ from the atmosphere and help reduce rises in global temperature. In addition, the roots prevent landslides, enrich the soil and provide shade to crops, strengthening agricultural production and food security for the benefit of farmers and local communities.



02.4: Food Crisis and Food Security



The year 2022 reinforced our belief in the importance of strengthening local communities and local food production that respects the climate and the environment, and avoids negative impacts on the global market. It requires a willingness to invest in new ideas and to engage in more partnerships between States, civil society, private companies and universities, enabling us to create the necessary sustainable, green food solutions.

Jonas Nøddekær, International Director of DanChurchAid

Global hunger crisis:

THE 20 COUNTRY OFFICES OF DANCHURCHAID WITH CALLS FOR PEOPLE'S RIGHT TO FOOD

2022 was an *annus horribilis* for the most vulnerable people on the planet and for all people's right to food. Following the Covid-19 pandemic, the worst global food crisis ever occurred – prompted and exacerbated by the war in Ukraine, global inflation, droughts, floods, unrest and conflicts, and pressures on human rights and democracy.

Through a survey of all our country offices in Africa, the Middle East and Asia, DanChurchAid gained insight into the causes, direct consequences and suggestions for solutions to the food crisis.

The results of the survey were published in the report *Global Food Crisis – Call from 20 Burning Platforms Worldwide*, which recommended innovation in food production and food systems – including climate-resistant crops and a focus on local food systems.

The report's conclusions and recommendations, become part of the key advocacy messages about the global hunger disaster sent by DanChurchAid, the Red Cross and the Danish Refugee Council to the Ministry of Foreign Affairs in a joint *Horn of Africa Brief.*

We have collected five concrete examples of how in 2022 we addressed the global hunger crisis with new crops, new business collaborations, new development methods, new financing, and new sources of income.

NEW CROP IN ETHIOPIA:

Muhammad and the Magic Mung Beans

For Muhammad Aliyy in Berbere, in south-eastern Ethiopia, 2022 was the year he found a solution to bring food to the family table despite a decade of extreme drought and poor agricultural yields.

In early 2022, Muhammad Aliyy's village entered into a collaboration with DanChurchAid to test new climate-resistant crops, including mung beans, which require less water than wheat and corn.

"We were desperate and willing to try anything. Mung beans only need water when they have germinated and the beans start to develop," Muhammad explained about the new crop, which is rich in protein and oil, filling and part of the solution to strengthen food security in drought-stricken areas.

In the middle of the year Muhammad received 18 kg of beans, sowed them in his field, and three months later harvested 300 kg of beans. More than enough for personal consumption. The price per kilo on the market was up to three times as high as that of corn and wheat, and the surplus on sales went to buy another piece of land. He will also sow mung beans, and his dream is to extend the repertoire to peanuts, which also do not require much water.

"I never imagined I would be able to afford to grow anything other than wheat and corn, because seeds are expensive. It makes a big difference to us. I hope now I can give my children a better life, so they don't have to be farmers like me," he says.



The neighbours call him "Muhammad and the magic mung beans". He received 18 kilos of mung beans from DanChurchAid. These, he sowed in his dry field and three months later he harvested 300 kilos of beans.

NEW BUSINESS PARTNERSHIPS:

'Green' Food Partnerships with Danfoss and Salling Group

In 2022, DanChurchAid entered into two new partnership projects under the Danish Ministry of Foreign Affairs' new programme, Danida's Green Business partnerships (DGBP).

In Palestine, DanChurchAid, in collaboration with Salling Group, Ethical Trading Initiative, Denmark and others, will work to ensure responsible and sustainable value chains in the date industry in the West Bank, where the vast majority of dates today are cultivated by illegal Israeli settlers and sold as Israeli dates in direct violation of international law. Farmers are also helped to convert to sustainable solar cell-driven irrigation systems that increase efficiency in water consumption while making farmers less dependent on animals and CO₂ -emitting diesel.

In Kenya, DanChurchAid will, in collaboration with Danfoss and others, strengthen business models and market access for smallholders. The focus will be on green and energy-efficient cooling solutions, and responsible value chains to reduce food waste from producer to customer.

We drew humanitarian methods and tools into development projects. I have never heard anyone do that before. The results were so good that the method can be integrated into all parts of the food system.

Mette Lund Sørensen, Senior Advisor for DanChurchAid

Agroecology is an agricultural method that, in addition to the farmer's production, focuses on climate, biodiversity, sustainability, equality between men and women, access to markets, and strong collaboration with authorities and other relevant actors.

NEW DEVELOPMENT METHOD IN ZIMBABWE:

Cash Encouraged Farmers to Convert to Agroecology

The global food crisis of 2022 hit Zimbabwe's smallholders hard.

In order to approach the struggling farmers in a new way, DanChurchAid's Innovation Fund granted money to test whether cash transfers could motivate farmers to convert their conventional farming to more future-proof agroecology.

It was the first time we had used the method of cash transfers in a development project. Until then, cash had solely been a tool in humanitarian work.

Experience has shown that agroecology provides a long-term and more stable production that is resistant to climate change and natural disasters. However, despite the benefits of agroecology, it proved difficult to generate interest among smallholders who were particularly concerned about the economy during the transition period.

The innovation project therefore offered 30 farmers cash transfers during the test period and intensive capacity building. And the project involving cash distribution proved to be a success. Farmers adopted the principles of agroecology. The project can also be used to advocate future national initiatives and reforms aimed at a more climate and environmentally friendly direction for agriculture in Zimbabwe.

Finally, the project was a good example of the nexus mindset of DanChurchAid, which combines development and humanitarian methods and reduces the risk of unrest and conflict over access to land.

The project was supported by DanChurchAid's Innovation Fund and carried out in close collaboration with our Zimbabwean partner Organization of Rural Association for Progress (ORAP).



NEW FUNDING IN CAMBODIA: Interest-Free Popular Loans Help Farmers to access the World Market

As the first NGO in Denmark, DanChurchAid launched a completely new form of financing in 2022.

Through crowd lending, individuals, organisations and companies were given the opportunity to support smallholders and small businesses with an interest-free loan from DKK 300. This enabled the loan recipients to develop their business even though they could not borrow in the traditional way through a bank.

The model initially benefited organic rice farmers in the agricultural cooperative Krakn Leav Samkie in Cambodia.

In 2022, the rice farmers stood at a crossroads. Over 20 years, supported by DanChurchAid, they transformed their small subsistence farms into a robust, well-managed and business-oriented agricultural cooperative. They started cultivating and trading organic rice in collaboration with Danish Nordic Food partners and other stakeholders for exporting products to Danish consumers through Salling Group's stores.

They no longer needed classic development aid, they rather needed funding – a total of DKK 200,000 – to further develop the business.

The loan was offered as the first crowd lending project in collaboration with the Dutch platform PlusPlus, which is the first NGO-led crowd lending platform in Europe.

What is crowd lending?

- Through crowd lending, individuals, companies and organisations can lend money to small companies that cannot borrow from the bank.
- The loans are interest-free and are at least DKK 300.
- The loans are repaid in two stages after six months and after a full year.

NEW PATHS TO INCOME IN KENYA:

Stronger Value Chains between Fishermen and Consumers

2022 was a year of decisive change for the fishing communities on Lake Turkana in northern Kenya. Among other things, it involved the development and expansion of a number of links in the local value chain between fishermen and consumers.

Fishermen gained better access to local market players – without expensive intermediaries – and could secure more profit than before. Product safety was strengthened when the transport and solar-powered cooling of fish ensured a wider selection – so the fishermen could not only sell and dried fish, but also fresh fish directly from the lake.

Closer contact was established between the fishing communities and many in the refugees camps of Kakuma and Kalobeyei where entrepreneurial women, who became part of the value chain by setting up as traders.

DanChurchAid has been working with partners and local communities in the Turkana region for a number of years to support the communities where people used to feed themselves as shepherds. Climate change and droughts have created such pressure on natural resources that the industry has become far too difficult. Another challenge for the badly affected region is to feed the many refugees from, e.g., DR Congo and South Sudan who have settled in the refugee camps Kakuma and Kalobeyei.

The SCRiPT project (Support to Community Resilience, Livelihoods and Peace Transformation) is a collaboration between DanChurchAid, the local community and the partner SAPCONE.



02.5: 100th Anniversary

WE **CELEBRATED OUR 100TH ANNIVERSARY** WITH GOOSEBUMPS AND A SECONDHAND SHOP RECORD

The 100th anniversary of DanChurchAid started with a celebratory church service on Sunday, 6 March 2022 in a fully packed Church of Our Lady – Copenhagen Cathedral in Copenhagen. The event, titled "100 years of hope and action," took place shortly after the invasion of Ukraine on February 24, 2022, which influenced both the anniversary service and the anniversary year.

The more than 200 anniversary celebrations nevertheless helped to confirm the importance of DanChurchAid's operations, spread the word about our work around the world and try out new activities closer to home with new and old partners.

DanChurchAid was celebrated throughout Denmark. The country's 10 dioceses held church services and subsequent receptions. There were a national song contest, communal dinners and song nights, a political conference at Christiansborg, lectures and talks at festivals, FDF's National camp "Sletten" and the Scouts' National Camp. There also was a whole anniversary programme at Himmelske Dage (Heavenly Days) and at the Folkemødet (Democracy Festival of Denmark).

We established new partnerships with various organizations,

including the restaurant chain GRØD, which sold a unique chia porridge with profits dedicated to DanChurchAid. Furthermore, we initiated collaboration with KORLIV, the nationwide choir organization of the The Evangelical-Lutheran Church in Denmark (The church in Denmark), as well as KFUM's Sociale Arbejdes Familieklubber (YMCA Family Clubs), and Diakonhøjskolen in Aarhus (Deaconal University College of Aarhus).

We marked the anniversary in the country offices around the world with women's runs, tree planting and receptions for employees, collaboration partners, donors, and authorities, as well as a visit to Cambodia by Princess Marie of Denmark. In Malawi, Zambia, and Palestine, our anniversary celebration took place alongside Norwegian Church Aid, which marked its 75th anniversary in 2022.

About 30,000 people actively participated in the anniversary celebrations, and more than 1 million Danes experienced the anniversary via the press, social media, anniversary films and television – including DR1's (Danish Broadcasting Corp.) *Fællessang* and *New Year's Mass* with the anniversary song *Du spør mig om håbet* (You ask me about hope).







Political Conference at Christiansborg

The anniversary was marked in the Common Hall at Christiansborg with the conference "How do We Solve Future Global Crises?" We had gathered a strong field of speakers and panellists across countries and sectors, with participation from the Danish Parliament, Government, private sector partners, think tanks, foundations, the UN, international partners and activists. The event represented the broadness, the depth and the innovation of DanChurchAid's approach in dealing with the global crises of today and tomorrow. One audience member called it "a demonstration of power by a 100-year-old".



Wefood and Salling Group Saved 154 Tonnes of Food

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Many inflation-stricken Danes went to DanChurchAid's Wefood stores in 2022 to find inexpensive food. At times this resulted in a shortage of goods in the stores, but also a record turnover of DKK 10.4 million.

Wefood's largest food supplier, Salling Group's retail chains Netto, Føtex and Bilka saved 154 tons of food from waste and going to garbage containers in 2022.

On the Danish National Food Waste Day on September 29, Wefood attracted customers with big discounts, free organic crisps and tastings. The day also highlighted the importance of balanced food distribution in the world.

The profits from Wefood go to people in need. Among the major foodsuppliers are Salling Group, nemlig.com, Arla Foods, Mikkeller, Bisca A/S, Nordthy A/S, Danone, Dr. Oetker, Nordic Food partners A/S and Frode Laursen.



50th Anniversary for Secondhand shops, with Record Turnover of over DKK 50 Million

The 100th anniversary coincided with another historical event – the 50th anniversary of DanChurchAid secondhand shops. The 111 stores and many hard-working volunteers celebrated the anniversary throughout the country with a focus on upcycling and 50 pct. Off all goods for three days in September, and the anniversary year saw a record turnover of no less than DKK 53 million.

It is a beautiful story, and it was published in book form, in the anniversary year: "Et liv med genbrug og kantareller" (A Life of Recycling and Chanterelles). It was written by Ruth Andersen, who founded the first store in Aarhus in 1972 together with her late husband, Pastor Herluf Andersen. Ruth Andersen's work and book was celebrated with a reception in the Aarhus store where it all started and where Ruth Andersen is still active.



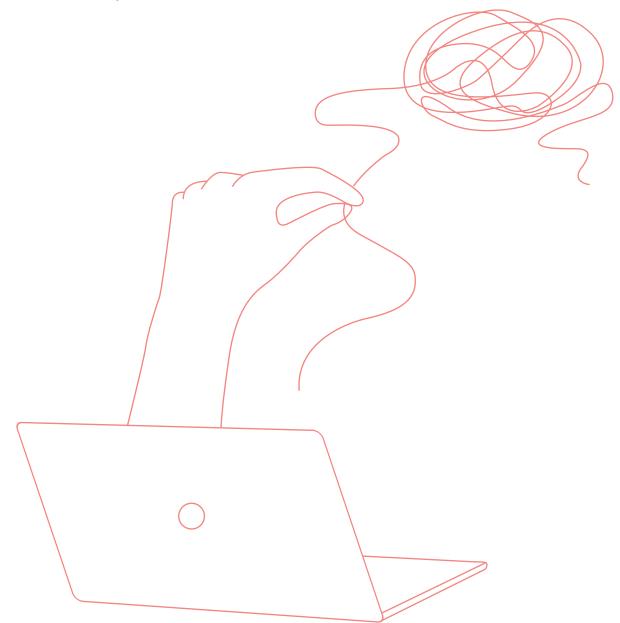
Communal Song

Song became a key word in the anniversary year. Three hundred composers and lyricists composed 200 new songs to our competition for an anniversary song. The competition won Lisbeth Smedegaard Andersen and Mads Granum with the song *"Du spør mig om håbet"* (You Ask Me about Hope).

The popular TV program *Fællesang* (Communal song) on DR1 captured the attention of viewers by featuring the song during prime time on Friday, effectively spreading its popularity. Additionally, the song was played on the organ as the politicians arrived for the opening service of the Parliament.

Our ambassadors, Jakob Fauerby, Bodil Jorgensen, Lisbeth Wulff and Annette Heick, acted as hosts at open community singing events in collaboration with KFUM & KFUK, at Maratonsang in Vartov and at Copenhagen's main library.

02.6: Innovation Projects in 2022



Innovation Fund Denmark was launched in 2018 and is funded with resources from the framework agreement with Danida. From 2018 to 2022, the foundation has supported 81 innovative initiatives in 18 countries across DanChurchAid's global goals.

RECORD NUMBER OF APPLICATIONS TO DANCHURCHAID'S **INNOVATION FUND**

For the fifth year in a row, DanChurchAid's Innovation Fund invited employees in all 20 programme countries to propose new innovative ideas. The purpose of the Innovation Fund is to implement innovative thoughts and projects throughout the organisation. And thereby contribute to solving global challenges such as food shortages, climate change and democratic oppression by thinking in new partnerships and new forms of financing across sectors, inclusion of new digital technologies in rights-based work and new forms of climate adaption and advocacy etc.

In total, employees submitted 26 ideas for developing the work among people in need – that is the largest number in the foundation's history.

DKK 7.8 million was allocated to this year's selected projects.

New Technologies Found New Ways to Combat Online Hate Speech in Palestine

2022 was again a year of widespread online harassment and hate speech against human rights activists and organisations in Palestine.

The purpose of the innovation project was to create an opportunity to document digital attacks on human rights activists and organisations and use the documentation in further research and advocacy work.

The project examined and tested the use of natural language models to develop a "hate speech" lexicon consisting of words, concepts and content in the Palestinian dialect of Arabic and Hebrew, in order to systematically categorise hate speech.

The lexicon could be used to analyse huge datasets of tweets and thus understand where hate speech comes from, and who is behind it.

Selected Projects in 2022

- Interactive e-book, *Choose Your Own Adventure*, in Syria. Psychosocial support in post-conflict situations in north-eastern Syria to help reduce children's trauma and improve their mental health.
- Digital information on mine hazards in Mali. Explosion hazard awareness and information via Chatbot built into WhatsApp on
 how to avoid triggering mines in one's local area.
- Digital learning laboratory on agriculture in Cambodia. Knowledge sharing and co-creation of learning across sectors with local farmers, private food companies and authorities.
- Spreading the method of local involvement in Iraq worldwide. Development of a method to disseminate the SCLR (Survivor Community Led Response) method to become the dominant model for local involvement in development and aid work.
- Smart early warning systems in Nepal. Development of artificial intelligence-based early warning systems enabling early
 disaster management of locals in flood situations.
- New approaches to the resettlement of internally displaced persons in Syria. Building a new system where existing buildings
 are rehabilitated and used for the resettlement of internally displaced families on regular rental terms.
- Collection and disposal of plastic in Kenya. Building a locally managed value chain for the collection and sale of plastic waste so that garbage brings prosperity to communities in Kenya.
- Cash distribution to women in the DR Congo. Strengthening the resilience of women and the role of providing aid first in conflict areas in DR Congo by granting them autonomy over what the cash handouts are used for.
- Digital approach to cash distribution in Central African Republic. Attempts to change old relief structures and give more influence to aid recipients by opening up the use of digital money.
- Cash transfers to promote agroecology in Zimbabwe and Uganda. Attempts to distribute cash in the transition from classical
 agriculture to agroecology, to compensate for economic losses during the transition period.

02.7: Syria

The city of Raqqa in north-eastern Syria is attempting to rise after the city was bombed to ruins during the war against the Islamic State in 2016 and 2017. A large part of the population lives lumped together in bombed out houses without windows and doors. Photo: Thomas Borberg/Politiken

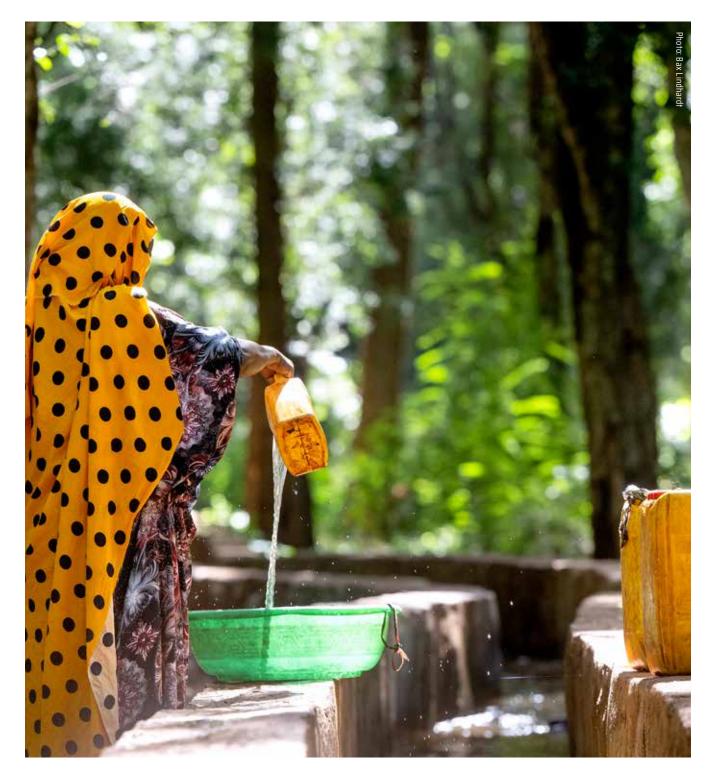




In 2022, DanChurchAid renovated the Muhammadyie school on the outskirts of Raqqa, which had been destroyed during the war against the Islamic State. The renovation of the school, accommodating 275 students, was conducted in close collaboration with the local school council. Furthermore, our deminers ensured the safety of the building by clearing it of unexploded ammunition. Photo: Thomas Borberg/Politiken

As a result of the oppressive rule of the Islamic State, characterized by public executions, terrorism, and the oppression of women, as well as enduring extreme poverty, the city of Raqqa faces a significant demand for psychosocial support. In response to this, DanChurchAid operates a shelter specifically designed to assist vulnerable families in the area. Photo: Thomas Borberg/Politiken

The war in Ukraine, resulted in worldwide inflation, and substantial rise of wheat and cooking oil price, the cost of food for Syrian families increased by 87 percent. To address this pressing issue, DanChurchAid provides cash assistance specifically aimed at addressing their food needs. Photo: Thomas Borberg/Politiken



03: Social Responsibility

03.1: Climate Change in 2022

In 2022, DanChurchAid decided to undertake a lifelong climate responsibility, as described on pages 12–14. We committed not only to reducing all current and future emissions, but also to taking responsibility for our historical greenhouse gas emissions. That work is well under way.

In 2022, we continued to monitor our climate footprint, including scope 1 and 2 (emissions in Denmark) and scope 3

(emissions from international flights). In 2022, we expanded the monitoring of our CO_2 footprint to include not only our operations in Denmark, but also our country offices in South Sudan, Libya, Nepal and Cambodia. In 2023 and the coming years, additional country offices and categories will be included and, more importantly, this information will be used to update our internal climate policy and its implementation.

We are also continuously working on integrating climate

action and sustainability into our development projects – and increasingly also into humanitarian projects. More than 30 pct. of our projects now contain climate and environmental elements. The majority of these projects support local communities in adapting to climate change through climateresilient farming practices. A growing proportion of our projects concern extreme weather events, such as floods and droughts, where projects provide aid and support for reconstruction.

DanChurchAid continues to offer the Danish population the opportunity to make more sustainable choices by reducing food waste through our six Wefood stores and by reducing consumption through our 111 secondhand shops. In 2022, a study conducted by students from Aalborg University in one of our secondhand shops confirmed the positive impact of clothing recycling on the climate and environment. DanChurchAid also offers climate partnerships to the private sector in Denmark, including tree planting to absorb CO_2 . This is done through a certified supplier of CO_2 credits who works with agroforestry and reforestation in Uganda. Tree planting is also an important part of many of the international projects.

Climate disasters can only be dealt with if they are addressed in all sectors of society and thus also form part of the political agenda. Decisions must be taken that will allow the necessary change we need. As such, DanChurchAid continues to have a strong voice in the climate debate, both in Denmark and internationally. Our climate action has led to a number of concrete results, including a greater political focus on the need for support for the most vulnerable societies in the world. The climate is challenged, but we hold on to the hope and belief that together, through hard work, we can continue to translate our hopes into action.

03.2: Diversity, Inclusion & Belonging

DanChurchAid strives to be a diverse and inclusive organisation where all staff feel a strong sense of belonging. We work with the concepts of diversity, inclusion and belonging and consider these as a journey of cultural change, where we value the uniqueness that each employee brings to the workplace and strive to be an attractive workplace that creates opportunities for our employees to unfold and grow.

For DanChurchAid, Diversity, Inclusion and Belonging (DIB) is a strategic ambition, woven into our global strategy for 2023–2026. Diversity, inclusion and belonging are an integral part of our core values and build on our faith-based history. We believe that increased focus on diversity, inclusion and belonging strengthens our innovation capacity and creativity and gives us a competitive edge. We believe this is the right thing to do for us as a humanitarian organisation.

Because DanChurchAid has a mandate and principles based

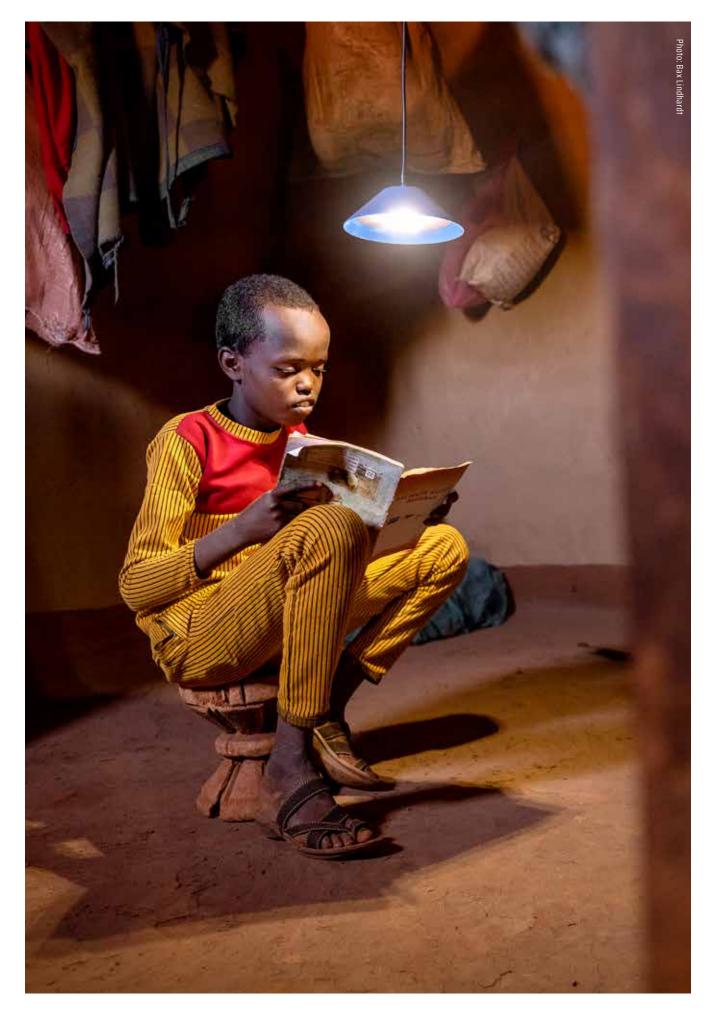
on human rights, justice, and ethical principles, it is natural that we take a holistic approach to DIB where the social justice and fair treatment of our staff and communities we support is integral to our DIB policy. Therefore, our DIB policy is at the core of operations throughout the organisation. DIB communicates and shapes how we do business, how we recruit diverse talents, how we communicate inclusively, how we perceive others who are different from us, how we enable staff to thrive and how we reflect the communities in which we operate. We strive to be intentional in walking the talk, as this is crucial to our credibility and legitimacy.

It is important for DanChurchAid to strive for equality in the composition of the Board of Directors, the management team, and the teams of employees. The Board of Directors comprises 10 members, including five women, and management comprises five members, including two women. Head Office employs 14 middle managers, nine of whom are women. The overseas offices employ 16 country directors, three of whom are women. We continue to base our hiring decisions for managers and staff on professional qualifications.

03.3: Ethical Use of Data and Security

As the use of data and new technology grows, it is important to understand and relate to the data ethics agenda. It is essential that development takes place in a responsible manner, with people at the centre and where the advantages and disadvantages of digital opportunities are identified and weighed up. For us, data ethics is about responsible use of data and transparency in data management, about doing the right thing for individuals and society in Denmark as well as in the countries in which we deliver aid work. We are working to keep personal information secure in all areas of our organisation.

Respect for basic human rights is not a given in many of the countries in which we deliver aid work. Our efforts with respect to ethical use of data are intended to adhere to laws and rules but also to safeguard the physical and digital safety of our employees, the people we help and other stakeholders. Checks are run prior to finalising contracts, to uncover connections to terror movements or money laundering, for all staff employment, significant suppliers and partners. We do this to comply with the requirements of our institutional donors but also to ensure that the funds we are entrusted with are used to help the world's poorest and most vulnerable people. Security, both physical and digital, is an ongoing process, and it is essential that we continuously monitor and considera new security measures that protect against new threats to secure our organisation, our employees, the people we help and other stakeholders.



04: Management and Audit

04.1: Management's Statement

We, the undersigned, have today examined and approved DanChurchAid's annual report for the financial year 1 January – 31 December 2022.

The annual report has been prepared and is presented in accordance with the Danish Financial Statements Act and the Danish Ministry of Culture's Executive Order no. 1701 of 21 December 2010 on financial and administrative conditions for recipients of operating grants from the Danish Ministry of Culture.

It is our opinion that the financial statement presents a true and fair view of the organisation's assets and liabilities, its financial position on 31 December 2022 and the result of the organisation's activities in the financial year 1 January – 31 December 2022. In our opinion, the Management's review gives a fair presentation of the matters accounted for. The organisation has established guidelines and procedures to ensure that the transactions reported in the financial statement have been conducted in conformity with awarded grants, acts and other regulations as well as with agreements entered into and common practice. In addition, guidelines and procedures have been established to ensure that the funds covered by the financial statement are managed with due economic consideration. The organisation's collections have been made in accordance with the organisation's collection permit and in accordance with the Collection Law and associated executive order. We consider the prepared accounts for collection for the benefit of the organisation's purposes for the period 1 January – 31 December 2022, to be prepared in accordance with the accounting provisions in Executive Order no. 160 of 26 February 2020 and the Collection Law.

The organisation has established guidelines and procedures that ensure that the dispositions relating to received distribution funds are in accordance with notified grants, laws, and other regulations as well as with agreements entered into and customary practice. Guidelines and procedures have also been established to ensure that due financial considerations are considered in the management of the distribution funds received.

We recommend the annual report for adoption by the annual meeting.

Copenhagen, 11. April 2023

Birgitte Qvist-Sørensen General Secretary

Søren Christian Madsen Chair of the Board

Roya Amanda Z. Høvsgaard

Jesper Ole Lindholm

Marianne Hoff Andersen

Jakob Dyhr Zangenberg Finance Director

Solvej Gasseholm Bang Vice Chair of the Board

Torben Hjul Andersen

Jeppe Hedaa

Lærke Bruhn Elming

Jonas Kolby Laub Kristiansen

Treasurer of the Board

Lone Riisgaard

04.2: Independent Auditor's Report

To the Management of DanChurchAid

Opinion

We have audited the financial statements of DanChurchAid for the financial year 01.01.2022 – 31.12.2022, which comprise the accounting policies, income statement, balance sheet and notes. The financial statements are prepared in accordance with the Danish Financial Statements Act and the Danish Executive Order No 1701 of 21 December 2010 on financial and administrative conditions for recipients of contributions to operations issued by the Danish Ministry of Culture.

In our opinion, the financial statements give a true and fair view of the Organisation's financial position at 31.12.2022 and of the results of its operations for the financial year 01.01.2022 - 31.12.2022 in accordance with the Danish Financial Statements Act and the Danish Executive Order No 1701 of 21 December 2010 on financial and administrative conditions for recipients of contributions to operations issued by the Danish Ministry of Culture.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing, additional requirements applicable in Denmark, as well as the standards on public auditing as the audit was conducted in accordance with the provisions of the Danish Executive Order No 1701 of 21 December 2010 on financial and administrative conditions for recipients of contributions to operations issued by the Danish Ministry of Culture. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of this auditor's report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Organisation's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Organisation or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs, the additional requirements applicable in Denmark, as well as the standards on public auditing as the audit was conducted in accordance with the provisions of the Danish Executive Order No 1701 of 21 December 2010 on financial and administrative conditions for recipients of contributions to operations issued by the Danish Ministry of Culture will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, the additional requirements applicable in Denmark, as well as the standards on public auditing as the audit was conducted in accordance with the provisions of the Danish Executive Order No 1701 of 21 December 2010 on financial and administrative conditions for recipients of contributions to operations issued by the Danish Ministry of Culture. and generally accepted public auditing standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organisation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events and conditions that may cast significant doubt on the Organisation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organisation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required under generally accepted accounting principles. Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and generally accepted accounting principles. We did not identify any material misstatement of the management commentary.

Report on other legal and regulatory requirements

Statement on compliance audit and performance audit

Management is responsible for the transactions covered by the financial statements complying with the appropriations granted, statutes, other regulations, agreements and usual practice, and for ensuring that sound financial management is exercised in the administration of the funds and in the operation of activities covered by the financial statements. As part of this, Management is responsible for establishing systems and processes that support economy, productivity and efficiency.

As part of our audit of the financial statements, it is our responsibility to perform compliance audit procedures and performance audit procedures on selected subject matters in accordance with the standards on public-sector auditing. In our compliance audit, we test selected subject matters to obtain reasonable assurance about whether the audited transactions covered by the financial statements comply with the relevant provisions of appropriations, statutes, other regulations, agreements and usual practice. In our performance audit, we make an assessment to obtain reasonable assurance about whether the systems, processes or transactions examined support the exercise of sound financial management in the administration of the funds and in the operation of activities covered by the financial statements.

If, based on the procedures performed, we conclude that material critical comments should be made, we are required to report this.

We have no material critical comments to report in this respect.

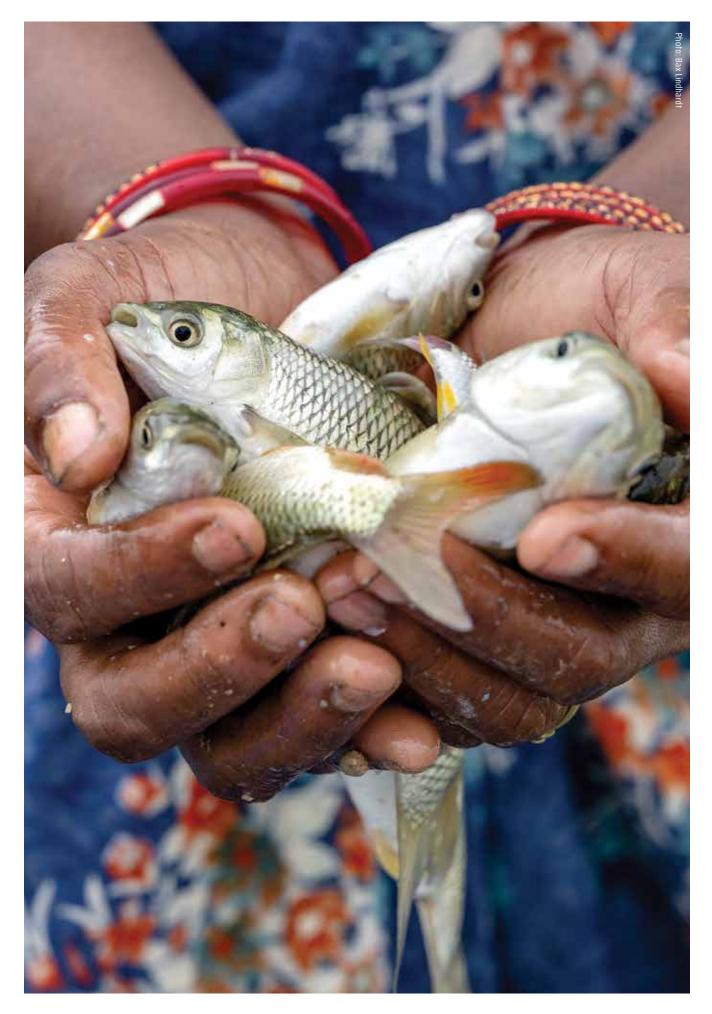
Copenhagen, 11. April 2023

Deloitte

Statsautoriseret Revisionspartnerselskab Central Business Registration No 33 96 35 56 Henrik Wellejus State-Authorised Public Accountant MNE-no. mne24807

Jahox Peder

Christian Dalmose Pedersen State-Authorised Public Accountant MNE-no. mne24730



05: Annual Report 2022

05.1: Key Indicators of the Past 5 Years

At DanChurchAid, we strive for financial robustness, efficiency and flexibility, as well as development and growth. We wish to be an attractive partner for institutional donors and a credible humanitarian organisation for private donors. Our goal is to contribute in a positive manner to the local communities in which we work. DanChurchAid is an independent and autonomous institution without shareholders, or dividends. Using the contributions from institutional donors, private donors, and other sources, we provide aid to the world's poorest and most vulnerable people.

KEY FIGURES 2018-2022 (in DKK thousands)	2022	2021	2020	2019	2018
Income from institurions	785,607	739,037	709,712	615,538	502,909
Income from private etc.	193,992	171,004	167,698	162,618	170,674
Other income	1,996	7,841	6,944	1,840	1,977
Total income	981,595	917,882	884,354	779,996	675,560
Aid work	842,002	777,993	742,334	648,587	558,040
Profit and loss of the year	2,039	15,399	23,689	8,714	-14,837
Equity	152,618	150,579	135,180	111,490	102,777
Total assets	754,471	657,186	603,292	584,896	517,025
Administrative expenses	4.6%	4.4%	5.1%	5.3%	5.6%
Profit margin	0.2%	1.7%	2.7%	1.1%	-2.2%
Solidity	20.2%	22.9%	22.4%	19.1%	19.9%
Liquidty	124.0%	128.4%	129.5%	122.0%	121.9%
Financial contingency*	183,112	184,880	172,897	119,373	111,154

* Financial contingency is the sum of liquidity, securities and receivable project grants, project liabilities deducted.

In our international strategy for 2019–2022, we had defined targets for growth in revenue, profit, administration costs, equity and solidity. We have a target for of revenue growth because we strive to be a continuously developing organisation and these higher revenues enable us to reach our goal of reaching more people in need. Our profit, equity and solidity enable us to build our financial robustness and ensure that we can be a financially credible partner, including toward our institutional donors. A low administration percentage ensures that the majority of our income goes to the world's poorest and most vulnerable. Our target of a positive result for the period has generally been achieved; however, in 2018 we ended up with a deficit due to large provisions for losses, including for projects in South Sudan. The annual accounts for 2022 bear witness to our economic robustness, where we achieve a positive result despite the world's uncertainties and unpredictability. In order to be able to withstand such challenges in the future, we have in recent years had special focus on strengthening our economic resilience. The growth in equity, solidity, liquidity and financial contingency was positively affected primarily by the profit for the period and the sale of the property at Nørregade in Copenhagen in 2018. We expect to continue our positive growth and strengthen our economic robustness to ensure that we can continue to help as many people as possible in the world's poorest and most vulnerable countries.

05.2: Financial Report

Profit and Loss of the Year

2022 has been a year characterised by crisis, and the increased uncertainty has also contributed to increased uncertainty in the financial markets with rising energy prices, higher inflation, and large fluctuations in exchange rates. Therefore, it is essential for DanChurchAid that we strive for an economically robust organisation that is also equipped to operate in economically harder times. The profit of DanChurchAid for the financial year 2022 is DKK 2.0 million. The positive result is due, among other things, to higher revenues from our donors and fewer self-financed operating expenses.

The profit for the year is added to the equity, and as of 31 December 2022 the equity totalled DKK 152.6 million which positively contributes to financial robustness.

Income

Total turnover reached DKK 981.6 million for the financial year, which is the highest turnover in the history of the organisation. In addition, there was a financial income of DKK 1.0 million.

Income from Institutions

Grants from Danida, the EU and other international donors contributed a total of DKK 785.6 million, which is DKK 46.6 million more than in 2021. The 2022 grants are distributed as follows: Danida totalling DKK 272.5 million, EU grants of DKK 142.8 million, US institutional grants of DKK 141.6 million and UN grants of DKK 87.9 million, and from other international donors we received a total of DKK 140.8 million

Fundraising and Private Donations

Income to fund our work from the Danish population and foundations contributed DKK 188.5 million in 2022, which is a record income and an increase of DKK 23.5 million compared to 2021. In 2022 we were once again able to reach the Danes through our annual physical parish collection which contributed significantly to the positive result. In addition, the many contributions have been collected through other different fundraising initiatives and not least the many Danes who support our work with a fixed monthly donation. Regular donors and other gifts accounted for DKK 76.4 million, which is DKK 4.6 million more than in 2021. The annual parish collection gave a total of DKK 9.6 million second-hand shops and Wefood made a surplus of DKK 35.8 million, DKK 6.3 million more than in 2021. Bequests amounted to DKK 13.0 million, DKK 6.4 million less than last year. In 2022, we received DKK 1.6 million from the Danish Ministry of Culture's lottery grants. Other unearmarked income and contributions from private foundations summed to DKK 4.1 million. In total, we recognised DKK 140.5 million in unearmarked contributions as income, which is DKK 6.5 million more than in 2021.

Earmarked revenues are accounted as they are spent; therefore, some of these funds were received 2021. Moreover, some of the earmarked funds received in 2022 have not yet been spent. They will not be accounted as income until they are spent. In total, income from earmarked gifts amounted to DKK 47.9 million. In 2022, the DanChurchAid share of the multi-organisation national TV collection (Danmarks Indsamling) was DKK 6.3 million.

Other Income

DKK 2.0 million was recognised as income from other sources, grants, and refunds. In addition, we received a VAT compensation of DKK 1.6 million and DKK 0.4 million in other income.

Financial income net

Interest income, exchange rate adjustments etc. amounted to DKK 1.0 million in 2022.

Expenditures

Aid Work

A total of DKK 842.0 million was spent on aid work, an increase of DKK 64.0 million compared to 2021. The increased level of activity was financed by higher grants from Danida, US-based institutions, the UN and other institutions, and private companies.

Africa

Geographically, Africa remains the region with the greatest economic activity. During 2022 expenditure for this region was DKK 406.7 million, 48 pct. of the total expenditure. The funds have primarily been used in our international goals of "saving lives" and "building resilient communities". The countries receiving the greatest amount of financial aid are South Sudan (DKK 118.9 million), Ethiopia (DKK 68.5 million), Uganda (DKK 50.3 million) and Zimbabwe (DKK 44.5 million).

Middle East and North Africa

The second largest financial activity has been in the Middle East and North Africa, with DKK 190.4 million, corresponding to 23 pct. of the total expenditure. The focus area "saving lives" is dominant in the Middle East and North Africa. In Syria, DKK 62.4 million was spent, DKK 46.5 million was spent in Libya, DKK 36.5 million in Palestine and DKK 23.2 million in Lebanon.

Asia

In Asia, DKK 149.5 million was spent, corresponding to 18 pct. of the total expenditure. In Asia, we work in the areas of "building resilient communities", "fighting extreme inequality" and "saving lives". DKK 46.3 million was spent in Cambodia, DKK 23.9 million in Bangladesh, and DKK 19.1 million in Nepal.

Other Regions

DKK 95.5 million was spent in other regions, corresponding to 11

pct. of total expenditure. "Other regions" include, for example, aid work in other countries and support work for our other aid work. Expenditure in Ukraine summed to DKK 26.6 million in 2022.

Information and Fundraising

Total expenditure on information and fundraising amounted to DKK 73.1 million in 2022, which is DKK 5.7 million more than in 2021.

Expenditure on fundraising was DKK 20.6 million, including the annual parish collection, secondhand shop operations, Wefood stores operations and the gift catalogue campaign "Give a Goat". Furthermore, DKK 52.6 million was spent on other fundraising and information activities which primarily covers employee time registration. Other fundraising activities include our continued commitment to new fundraising methods and campaigns. In the area of information, funds have been spent on general media and awareness work, partnership activities, a sustainability campaign, reduction of food waste and awarding of the Timbuktu Prize.

Of the DKK 52.6 million, DKK 6.8 million was financed externally, including DKK 3.9 million from Danida for projectrelated information etc., DKK 0.6 million from Y's Men Denmark for the fight against food waste, DKK 0.5 million from the Salling Foundation for the sustainability campaign, DKK 0.9 million from CISU for Change Maker engagement of young people in global environmental issues, DKK 0.3 million from Climate Action Network and DKK 0.2 million from the Augustinus Foundation for protective equipment in secondhand shops.

Learning Lab

Income from Learning Lab activities totalled DKK 5.7 million in 2022 which is DKK 1.0 million less than in 2021. In total, there was DKK 5.5 million in income which is DKK 0.5 million less than 2021.

Administration

The administration percentage is 4.6 which is 0.2 pct. higher than in 2021 (4.4). The slightly higher level is primarily due to increased personnel and operating expenses in 2022, with no corresponding increase in income.

In 2022, the personnel and operating expenses for our headquarters and country offices totalled DKK 342.8 million. Personnel and operating expenses for our country offices totalled DKK 194.3 million, which is DKK 20.7 million more than in 2021. Most of this expenditure is financed by the aid work. After allocation of these expenses, personnel and operating expenses totalled DKK 59.6 million in 2022.

DanChurchAid received administrative contributions totalling DKK 50.0 million. (avg. 6.0 pct.) from the donors to administer

the grants we received, which is DKK 6.4 million more than in 2021, when we received DKK 43.6 million (avg. 5.7 pct.).

05.3: Uncertainty and Risks

No uncertainties have affected accounting methods and measurement methods in the annual financial statements. No unusual circumstances have affected accounting methods and measurement methods in the annual financial statements.

05.4: Events after the Balance Sheet Date

No events have occurred after the balance sheet date that are considered to alter the assessment of the annual financial statements for the organisation.

05.5: Accounting Policies

The Annual Report and Financial Statements for DanChurchAid cover our headquarters in Copenhagen, our second-hand shops and Wefood stores in Denmark and our country offices.

The Annual Report of DanChurchAid for 2022 has been prepared in accordance with the provisions of the Danish Financial Statements Act for companies in accounting class A with the option of the Management Review and with the Danish Ministry of Culture's Executive Order No. 1701 from December 21, 2010, on financial and administrative conditions for recipients of operating grants from the Danish Ministry of Culture.

The accounting policy is similar to last year.

General Comments on Recognition and Measurement

Income is recognised in the profit and loss statement when earned, including value adjustments of financial assets and liabilities. All expenses, including depreciation and writedowns, are also recognised in the profit and loss statement. Income and expenses are accrued such that they are recognised with the amount relating to the period.

Transactions in foreign currencies are converted using the exchange rate at the transaction date. Receivables, liabilities, and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are measured using the exchange rate at the balance sheet date. Exchange rate differences arising between the exchange rate at the transaction date and the rate on the payment date and the balance sheet date, respectively, are recognised in the profit and loss statement as financial income or expenses.

Income

Income primarily consists of donated funds and grants

recognised as income at the time when the amount is finally available. For unearmarked funds, the rights of disposal are transferred at the time of payment, and for earmarked funds, the rights of disposal are transferred upon their use.

Expenses

Amounts transferred to aid work and projects are regarded as spent, and the transfers are therefore recognised as costs in the profit and loss statement when aid work is carried out. Actual expenses are calculated when the projects have ended. Information and campaigns include expenses for information on aid work and expenses for campaigns on fundraising, including parish collection etc.

Learning Lab was established in 2014 with a focus on innovation, streamlining and development of capacity building and competence development in DanChurchAid and among sister organisations in ACT Alliance. Learning Lab activities include expenses for development of IT platforms, training courses, material, etc.

Personnel and operating expenses include administrative staff, administration, rent, operational leasing expenses, depreciation of tangible fixed assets, etc.

Financial income and expenses are recognised in the profit and loss statement at the amounts relating to the financial year. Financial income and expenses comprise interest income and interest expenses, realised and unrealised capital or exchange gains and losses on securities, debt and foreign currency transactions. Dividends from equity investments are recognised as income in the financial year in which they are declared.

The organisation is exempt from the liability to pay corporate tax.

Assets

Property and buildings, fixtures and operating equipment are measured at cost less accumulated depreciation. The depreciation basis is cost less estimated residual value at the end of service life. The residual value is determined on the basis of cost. Cost is calculated at the acquisition price, and costs directly attributable to the acquisition until the time the asset is ready to be put into operation. Linear depreciations are calculated based on the following assumptions regarding the service life of the assets:

Buildings abroad: 4–10 years, residual value 0 pct.

Equipment and furnishings: 3-5 years, residual value 0 pct.

Vehicles are depreciated by 30 pct. of the residual value. Assets used abroad are recognised in the profit and loss statement as project expenses for their service life. Profit or loss arising from the sale of fixed assets are calculated as the difference between the selling price less selling expenses and the accounting amount at the time of sale.

Project grants receivable recognised as assets represent project commitments receivable from donors, where the commitment was received during the financial year, but the project grant is not received until the subsequent financial year. Receivable project grants are measured at expected project payments to the projects based on an individual assessment of the possibility of obtaining a project grant for the respective projects.

Receivables are measured at amortised cost, usually equivaling to nominal value. The value is reduced by depreciation to account for expected losses.

Accruals and prepayments recognised as assets cover expenses regarding the subsequent financial year.

Securities recognised as current assets are measured at fair value (market price) at the balance sheet date.

Liabilities

Debt is measured at amortised cost, usually corresponding to nominal value.

Project commitments recognised as liabilities represent unutilised project grants from donors. Project commitments consist of either future expenses related to earmarked projects or a refund of the project grant to the donors. Project commitments are measured as the project grants received from donors less project expenses incurred.

Key Indicators

The key indicators are calculated as follows:

Administration percentage = General management and administration expenses x 100 / total income Profit margin = profit for the financial year x 100 / total income

Solidity = equity 31.12 x 100 / total assets 31.12

Liquidity = current assets x 100 / short-term debt

05.6: Profit and Loss Statement

PROFIT AND LOSS STATEMENT (in DKK thousands)	NOTE	2022	2021
Income from institutions	1	785,607	739,037
Income from private etc.	2	193,992	171,004
Other income	3	1,996	7,841
Total income		981,595	917,882
Aid work	4	-842,002	-777,993
Information and fundraising etc.	2	-78,860	-74,187
Personnel and operating expenses	5	-59,646	-54,155
Total expenses		-980,508	-906,335
Financial income net	6	952	3,852
Profit or loss of the year		2,039	15,399
Transferred to equity		2,039	15,399

Danmarks Indsamling

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05.7: Balance Sheet December 31

ASSETS (in DKK thousands)	NOTE	2022	2021
Fixed assets			
Tangible fixed assets		2,172	2,510
Financial assets		9,235	8,521
Timbuktu Foundation		10,225	12,099
Fixed assets in total		21,632	23,130
Current assets			
Project grants receivable *		391,791	372,344
Other debtors		13,085	4,935
Prepayments and accrued income		2,009	2,495
Securities		80,519	92,082
Liquidity	8	245,435	162,200
Total current assets		732,839	634,056
Total assets		754,471	657,186

EQUITY AND LIABILITIES (in DKK thousands)	NOTE 2022	2021
Equity	152,618	150,579
Provisions and long-term debt		
Provisions	621	621
Timbuktu Foundation	10,225	12,099
Total provisions and long-term debt	10,846	12,720
Short-term debt		
Project commitments *	534,633	441,746
Suppliers of goods and services	14,702	9,739
Other debt	41,672	42,402
Short-term debt in total	591,007	493,887
Total Equity and Liabilities	754,471	657,186

* A significant part of project grants and project commitments relates to projects expected to be completed in 2023 and subsequent years.

Contingencies, etc.	9
Charges and securities	10

05.8: Notes

NOTE 1: Income from institutions (in DKK thousands) – see specifications on page 42	2022	2021
Danida	272,487	236,181
The European Union (EU) grants	142,841	173,312
US institutions (US Government, USAID etc.)	141,577	114,833
United Nations (UNDP, UNDEF etc.)	87,891	78,260
Other institutions and private companies	140,811	136,451
Total income from institutions	785,607	739,037

NOTE 2: Income from private etc. (in DKK thousands)			2022	2021
	Income	Expenses	Result	Result
Contributions from private citizens *	76,449	-5,822	70,627	65,356
Secondhand and Wefood shops	35,761	-8,636	27,125	21,665
Inheritance	12,995	-353	12,642	19,202
Parish Collection **	9,563	-1,429	8,134	4,053
Contributions from private funds	1,205	0	1,205	3,468
Ministry of Culture, Danish lottery grants	1,554	0	1,554	1,989
Other unmarked income	2,993	-474	2,519	1,600
Unmarked income and expenses	140,520	-16,714	123,806	117,333
Give a Goat campaign *	5,552	-1,395	4,157	4,858
Contributions from private citizens, earmarked *	9,094	-1,385	7,709	4,179
Parish Collection – Ukraine **	0	-989	-989	0
Danmarks Danish TV-collection "Danmarks Indsamling"	9,893	-71	9,822	8,203
Inheritance	187	0	187	354
Contributions from private funds	20,174	0	20,174	9,937
Other earmarked income	3,033	-2	3,031	1,821
Earmarked income and expenses	47,933	-3,842	44,091	29,352
Learning Lab	5,539	-5.742	-203	-740
Other information and fundraising activities, including time r	eg. O	-52,562	-52,562	-49,128
Information and collection in total	193,992	-78,860	115,132	96,817

During the year, donations were received from the Parish collection, the Give a Goat campaign and the Danish TV-collection "Danmarks Indsamling". The donations raised have been used in accordance with the purpose of the organisation and compose a part of the aid work.

* The Collection Board has given permission for general collection. ** The Collection Board has given permission for nationwide collection. Due to COVID-19, the collection was held digitally in 2021.

NOTE 3: Other income (in DKK thousands)	2022	2021
COVID-19 related compensations	0	5,862
Other income	1,996	1,979
Other income in total	1,996	7,841

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NOTE 4: Aid work (in DKK thousands))	2022	2021
Africa	-406,683	-366,072
Middle East	-190,396	-217,442
Asia	-149,451	-134,716
Other regions	-95,472	-59,763
Aid work in total	-842,002	-777,993

NOTE 5: Personnel and operating expenses (in DKK thousands)	2022	2021
Staff costs in Denmark		
Salaries, pensions, ATP etc.	-109,036	-100,605
Staff costs: insurance, competency development etc.	-5,864	-7,673
Staff costs in Denmark in total	-114,900	-108,278
Other administrative expenses in Denmark		
Operating expenses: Rent, telephone, stationery, postage etc.	-32,386	-26,028
Depreciation of fixed assets and equipment	-482	-1,320
Other expenses	-778	-520
Other administrative expenses in Denmark in total	-33,646	-27,868
Country Offices, running costs and expatriates	-194,258	-173,595
Program- and project related costs	283,158	255,586
Personnel and operating expenses in total	-59,646	-54,155
Average number of employees	197	189

NOTE 6: Financial income net (in DKK thousands)	2022	2021
Interest income	2,190	4,905
Interest expenses	-62	-50
Currency exchange rate adjustments	-1,176	-1,003
Financial income net in total	952	3,852

NOTE 7: Danish TV-Collection (Danmarks Indsamling) (in DKK thousands)	2022	2021	2020	2019	2018
DanChurchAid share	6,279	9,285	6,105	4,890	5,753
Consumption in previous years	0	-5,444	-4,163	-4,890	-5,753
Consumption current year	-4,241	-3,841	-1,942	131	0
Balance	2,038	0	0	131	0

NOTE 8: Liquidity (in DKK thousands)	2022	2021
Bank deposits, Denmark	218,227	121,680
Cash and bank deposits, Country offices	27,208	40,520
Liquidity in total	245,435	162,200
Project grants receivable	391,791	372,344
Project commitments	-534,633	-441,746
Securities	80,519	92,082
Financial contingency	183,112	184,880

NOTE 9: Contingent liabilities

DanChurchAid has entered a lease regarding the organisation's headquarter offices at Meldahlsgade 3 in Copenhagen. The lease is non-cancellable until 1 June 2029. The rent obligation amounts to DKK 28,694 thousand. In addition, the organisation has entered rental contracts regarding second-hand and Wefood stores of primarily shorter durations.

DanChurchAid is party to some lawsuits and complaints. A lawsuit has been filed by the Tunisian government regarding the use of bank accounts in the country. In 2022, a provision of DKK 7,355 thousand has been made available to cover losses from the case. According to the DanChirchAld's managers the outcome of other cases will not affect the organisation's financial position.

NOTE 10: Charges and Securities

As collateral for all balances with Danske Bank a security of DKK 60,646 thousand is charged on securities.

05.9: Specification to Note 1

SPECIFICATION TO NOTE 1 : Income from institutions (DKK)	202
Danida grants	
Danida SPA 2022	216,172,790
Danida SPA 2022, Flexible funds	10,748,96
Danida Frame	-31,55
Danida CIV	-4,024,35
Danida Single grant	49,783,63
Danida HUM	-26,72
Danida, HUM, DERF – Danida Emergency Response Fund	-135,42
Danida grants in total	272,487,34
uropean institutions (EU, ECHO)	
uropeAid	97,530,14
	45,310,47
European institution (EU, ECHO) in total	142,840,61
IS based institutions (US Government, USAID mv.)	
PRM, US Department of State, Bureau of Population, Refugees and Migration	17,586,08
PMWRA, US Department of State	18,766,34
ISAID	103,188,93
)RL, USDOS	2,036,00
JS based institutions (US Government, USAID mv.) in total	141,577,36
Jnited Nations (UNDP, UNDEF, etc)	
CHF, Common Humanitarian Fund	-131,60
DCHA, UN Office for the Coordination of Humanitarian Affairs, USA	5,357,38
JNDP, United Nations Development Programme, USA	19,259,33
JNHCR, United Nations High Commissioner for Refugees, USA	5,935,30
JNICEF, USA	10,648,15
INOPS, United Nations Office for Project Services, USA	22,648,48
VFP, World Food Programme, Italien	
JN Women, USA	3,886,15
INFPA, United Nations Population Fund, USA	
Inited Nations (UNDP, UNDEF, etc) in total	87,890,59
they institutions and nyivate expansions	
Ither institutions and private organisations IFID, Department of International Development, UK	3,763,11
CDO, Foreign, Commonwealth & Development Office, Uk	19,458,85
rish Aid, Department of Foreign Affairs and Trade, Ireland	-7,59
IORAD, The Norwegian Agency for Development Cooperation, Norway	3,316,98
	875,21
NUA SWENISH INTERNATIONAL DEVELOTMENT CONDECTION ANDROL SWENDN	4,062,94
SIDA, Swedish International Development cooperation Agency, Sweden	4.00C.34
mbassy of Japan, Lebanon	
	3,143,74 373,42

Specification to Note 1: Income from institutions – continued

BfW, Brot für die Welt, Germany	2,456,29
CA, Christian Aid, UK	33,41
CoS, Church of Sweden, Sweden	7,793,12
Diakonie Katastrophenhilfe, Germany	103,66
Diakonie Katastrophenhilfe, Germany	35,082,57
FinnChurchAid, Finland	50,86
ICCO Cooperation, Netherlands	171,29
Lutheran World Federation, LWF, Switzerland	11,062,24
Norwegian Church Aid, Norway	27,694,50
HEKS/EPER, Swiss Church Aid, Switzerland	3,55
Rural Action Community Based Organization, Uganda	13,61
World Renew, USA/Canada	33,43
Finnish Evangelical Lutheran Mission, Finland	7,44
Diakonia Sweden, Sweden	59,15
MEDRA, Methodist Development and Relief Agency, Zimbabwe	7,35
ECLF, Ecumenical Church Leaders' Forum, Zimbabwe	7,66
ECMY-DASSC, Evangelical Church Mekane Yesus Development and Social Services Commission, Ethiopia	1,007,60
CARE Germany, Germany	1,669,73
GOAL, Ireland	9,64
The BOMA project, USA	47,69
Mercy Corps, Scotland	748,50
Norwegian Refugee Council, Norway	3,400,12
Population Services International, PSI, USA	-9,43
Cambodian Youth Network, Cambodia	53,59
GRET, France	18,39
Relief International, France	1,18
All We Can, Methodist Relief & Development, Denmark	1,128,1
Open Society Foundations, USA	492,81
The Trust Fund for Victims, Netherlands	1,212,70
WWM, World Without Mines, Switzerland	962,01
PATRIP Foundation, Germany	4,536,97
Mott Macdonald Ltd, Nepal	-23,16
PAX, Netherlands	221,83
DAI, Development Alternatives Incorporated, UK	136,52
GAIN, The Global Alliance for Improved Nutrition, Switzerland	64,56
SIA, Stratategic Impact Advisors, USA	6,87
Climate Action Network Europe (CAN/Europe)	269,35
WRI, World Resources Institute, USA	2,269,95
Carrot Aid	222,56
Globalt Fokus	264,19
CISU, Civil Society in Development, Denmark	1,904,01
Other institutions and private organisations in total	140,811,45

06: Organisation Facts

Organisational Name	Folkekirkens Nødhjælp (DanChurchAid) Meldahlsgade 3, 3rd and 4th floors 1613 Copenhagen V
	Telephone: +45 33 15 28 00 Website: nødhjælp.dk / danchurchaid.org
	Business registration (CVR) number 36 98 02 14
Board of Directors	Søren Christian Madsen (Chair) Solvej Gasseholm Bang (Vice Chair) Jonas Kolby Laub Kristiansen (Treasurer) Roya Amanda Z. Høvsgaard* Jeppe Hedaa Jesper Lindholm Lone Riisgaard Lærke Bruhn Elming Marianne Hoff Andersen Torben Hjul Andersen * Elected by employees.
Management	Birgitte Qvist-Sørensen (General Secretary) Cecilie Bjørnskov-Johansen Jonas Vejsager Nøddekær Lars Lindholm Jakob Dyhr Zangenberg
Auditor	Deloitte Statsautoriseret Revisionspartnerselskab Weidekampsgade 6 2300 Copenhagen S
Financial year	1 January to 31 December
Bank	Danske Bank Holmens Kanal 2 1090 Copenhagen K